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RESTRUCTURING OF CIVIL AVIATION ADMINISTRATION

Restructuring in civil aviation administration has become a common feature in some of the developed nations, and with the assistance of ICAO and the Regional Development Banks, has occurred in several developing nations as well. This paper reviews the basis for restructuring the administration and operation of civil aviation, discusses the various forms of restructuring available as options to nations considering this action, and outlines the issues behind the criteria that might be used for evaluation leading to selection of the optimum approach.

The experience gained through restructuring civil aviation administration, air traffic services and airport administration, in some of the developed nations is described, along with experience from three restructuring projects in developing nations in Africa, the Middle East and South America. Finally, the issue of devolution of airports is discussed, including privatisation options, and comment is made on the suitability of options for restructuring the operation and management of the airports system.

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